

Diversify for Tomorrow. The Astena Group consists of companies in five business segments—Fine Chemicals; Health & Beauty Care, Food; Medical; Industrial Chemicals; and Social Impact Business—with Astena Holdings Co., Ltd., the Group's holding company, at its core. We will continue to invest in and develop new businesses with the aim of pursuing sustainable growth through ESG management.

## Meaning of Our Company Name

"Astena" was coined from the Japanese word for "tomorrow" (*ashita*) and "sustainable." The name reflects our determination to conduct business, under our new management and governance structure, in a way that ensures a sustainable and healthy future for both the Astena Group's stakeholders and ourselves.

## Meaning of Our Logo

With DNA as the motif, our logo expresses the balance between tradition and progressiveness.



## **Business Segments**

## Value Chain (Sales Map)

The Astena Group has a broad value chain, ranging from R&D to sales in five business segments, including Fine Chemicals.

	R&D	Manufacturing of ingredients		Distribution	Product manufacturing	Wholesale	Retail
Fine Chemicals	CMC R&D BU SPERA PHARMA JITSUBO	Pharmaceutical Ingredient BU <sup>*</sup> SPERA NEXUS		Pharmaceutical Contract Manufacturing BU IWAKI SEIYAKU SAKURA FACTORY	Wholesalers of pharmaceuticals	Dispensing pharmacies Hospitals	
Health & Beauty Care, Food	_	Food Ingredient BU Bohen-Kasei Manufacturers of cosmetics and food ingredients		Cosmetics BU Food Ingredient BU IWAKI Wholesalers of	Cosmetics BU APROS Maruman H&B AINS-LAB Life Science BU IWAKI Manufacturers	Wholesalers of specialized products	Cosmetics BU IWAKI APROS Maruman H&B Drugstores Pharmacies
T		lood ingredients		ingredients	of cosmetics and foods		Supermarkets Mass retailers
Medical	Pharmaceutical BU IWAKI SEIYAKU	Ingredient manufacturers		Wholesalers of ingredients	Pharmaceutical BU IWAKI SEIYAKU	Pharmaceutical BU IWAKI SEIYAKU	Dispensing pharmacies Hospitals
Industrial Chemicals	_	Surface Treatment Chemicals BU Meitex Tokai Meltex Overseas subsidiaries Surface Treatment Equipment BU Tokyo Kakoki		Specialty Material BU Meltex	PCB manufacturers Electronic component manufacturers Semiconductor manufacturers	—	_

Note: The Social Impact Business segment is not included as it spans many fields. \* BU: business unit (Sales is calculated for accounting purpose.)

## **Business Segments**

Segment



jobs. Our goal is to address social issues such as the rapid population decline, the aging of society, and the survival of local communities. Awareness of social issues has increased as a result, but many issues remain. Our company is based in Suzu-shi, Ishikawa Prefecture, near the tip of the Noto Peninsula. Together with local residents, we are developing regional co-creation projects in primary industries, energy, tourism, human resources, and education, helping contribute to the construction of a recycling-oriented regional economy.

PIXTURE

## History

1914	Pharmaceutical wholesaler Iwaki Ichitaro Shoten founded	2011	Meltex Inc. becomes a wholly owned subsidiary
1931	IWAKI SEIYAKUSHO established (current IWAKI SEIYAKU CO., LTD.)		of IWAKI & CO., LTD. via share exchange
1937	Osaka Branch opens	2014	IWAKI & CO., LTD. celebrates 100th anniversary
1939	Osaka Branch launched as IWAKI YAKUHIN CO., LTD.,	2017	Keitaro Iwaki becomes president of the Company
	a financially independent spin-off	2019	IW North Cube completed
1941	IWAKI ICHITARO SHOTEN renamed IWAKI SHOTEN CO., LTD.	2020	SPERA PHARMA, Inc. becomes a wholly owned subsidiary
	(Capital: 195,000 yen)		IWAKI SEIYAKU SAKURA FACTORY CO., LTD. becomes an indirectly
1950	Sale of imported ingredients starts		owned subsidiary
1953	Fukuoka Branch opens (current Fukuoka Office)		A preparation company established (currently IWAKI & CO., LTD.)
1954	Nagoya Branch opens (current Nagoya Office)		SPERA NEXUS, Inc. established
1955	Toyama Branch opens (current Toyama Office)		Maruman H&B CO., Ltd. becomes a wholly owned subsidiary of
1962	Kentaro Iwaki becomes president of the Company		IWAKI & CO., LTD.
1963	IWAKI SHOTEN CO., LTD. renamed IWAKI & CO., LTD.	2021	Astena Heartful Co., Ltd. established
	and listed on the Second Section of the Tokyo Stock Exchange		Jitsubo CO., LTD. becomes an indirectly owned subsidiary
1964	IWAKI & CO., LTD. listed on the Second Section of the Osaka Securities		Renamed Astena Holdings Co., Ltd. and transition to a holding company
200.	Exchange (Delisted in January 2004)		structure
1975	The Ingredient Chemicals, Chemicals, and Food Divisions established		Some Head Office functions transferred to Suzu-shi, Ishikawa Prefecture
	as a result of reorganization of the Head Office		Oku Noto SDGs Investment Limited Partnership established
1986	IWAKI YAKUHIN merged into IWAKI & CO., LTD. as the Osaka Branch		IWAKI RESEARCH INSTITUTE CO., LTD. changes name to Astena Minerva
1989	Head Office building completed		
1994	Osamu Iwaki becomes president of the Company	2022	Listing moved to the Prime Section of the Tokyo Stock Exchange
2005	IWAKI & CO., LTD. moved to the First Section of Tokyo Stock Exchange		AINS-LAB INC. becomes an indirectly owned subsidiary
2000			Ishikawa Zukan Co., Ltd. becomes an indirectly owned subsidiary
<b>1</b> 3		2022	PIXTURE Co., Ltd. established
The second se	纪 479年朱式会社刻某五十周年	2023	AM Trading Co., Ltd. established.
		2024	TUAT No. 1 Investment Limited Partnership (TUAT Fund) established

2 0 2 4 Satoshi Setoguchi becomes president of the Company 110th anniversary of founding

## **Fine Chemicals Segment**

Health & Beauty Care, Food Segment

**Medical Segment** 

Industrial Chemicals Segment

Social Impact Business Segment



1941 Renamed Iwaki Shoter



1989 Head Office building completed



50th anniversary celebration at Sankei Hall



2014 IWAKI & CO., LTD. celebrates 100<sup>th</sup> anniversary

## Message from the President

Ichitaro Iwaki, the founder of IWAKI & CO., LTD., lost his wholesale drug business in the Great Kanto Earthquake of 1923. Just two days later, he traveled alone to Doshomachi, Osaka, to replenish his stock. Despite the surging pharmaceutical prices in Tokyo, Ichitaro steadfastly stayed with fixed prices. In those days, Iwaki earned a reputation among partners and customers that amounted to: "If you want to buy medicines in Tokyo, Iwaki is the best place to go." This story remains one of my favorite anecdotes about Astena.

A century later, in 2021, we seized the opportunity of transitioning to a holding company structure, with our name changing from IWAKI & CO., LTD. to Astena. As part of this transition, some Head Office functions were transferred to Suzu-shi, Ishikawa Prefecture, marking our rebirth as a new corporate group. Even today, our fundamental philosophy of integrity, confidence and contribution, along with innovation and cooperation, which form Astena's behavioral guidelines known as SPIRIT, remain deeply ingrained as the guiding principles for the actions of Group employees.

We celebrated our 110th anniversary in 2024. We are committed to continuing the legacy of SPIRIT, passed down from our founder, and to making the best use of our management resources. Every employee will take the lead in activities aimed at contributing to the happiness of our stakeholders.



Satoshi Setoguchi President

Diversify for Tomorrow.



www.astena-hd.com



## Fine Chemicals Segment

## CMC R&D BU Pharmaceutical Ingredient BU Pharmaceutical Contract Manufacturing BU

The Fine Chemicals segment deals primarily in CMC<sup>1</sup> and CDMO<sup>2</sup> businesses and the procurement platform, offering services in a wide-ranging value chain of pharmaceutical development and manufacturing, from raw ingredient procurement, CMC R&D and commercial API production to commercial drug manufacturing.

- 1. Chemistry, Manufacturing and Controls (CMC)
- 2. Contract Development and Manufacturing Organization (CDMO)

### Value Chain (Sales Map)



#### CMC R&D BU

The CMC R&D BU (business unit) provides high-level services for R&D on ethical drugs suitable for the development stage, as well as the production of APIs and investigational drugs. This unit also takes on the development of manufacturing processes, technology transfer, and licensing of peptide APIs.

#### Pharmaceutical Ingredient BU

The Pharmaceutical Ingredient BU possesses a diverse range of advanced mass production technologies and handles the manufacturing of commercial APIs of generic drugs and contract manufacturing of intermediates and APIs for new drugs. It also works with trusted manufacturers in and outside Japan to procure and sell generic APIs, other ingredients, intermediates, and additives as a procurement platform business.

#### Pharmaceutical Contract Manufacturing BU

For many years, the Pharmaceutical Contract Manufacturing BU has been engaged in drug development, commercial production, and improvement of various dosage forms, such as solid formulations, semi-solid formulations, and injections. In particular, it has a production volume of approximately 400 tons for semi-solid formulations. In November 2023, an injectable formulation production line (manufacturing equipment for injectable formulations with high pharmacological activity) that can handle manufacturing investigational drugs from early-, mid- and late-stage development to commercial production went into operation. The line will handle manufacturing for the three regions of Japan, the United States, and Europe. We plan to increase production volume in the future.

### SPERA PHARMA, Inc.

## SPERA PHARMA 🏱

SPERA PHARMA is one of the leading integrated CMG R&D contractors in Japan, creating highlevel CMC solutions at every stage from R&D through to commercialization. SPERA PHARMA flexibly provides an array of services based on customers' needs, including process development and manufacturing drug substances, drug development and manufacturing of investigational drugs, and the development of varied analytical methods and quality testing. These services are delivered based on the advanced technological skills, drug development know-how, as well as the rich experience and achievements of SPERA PHARMA's highly skilled researchers and technicians.



### SPERA NEXUS. Inc.

## SPERA NEXUS

SPERA NEXUS has a procurement platform that broadly meets the upstream needs of the pharmaceutical industry. It manufactures generic drug substances as in-house products, as well as APIs and intermediates for new drugs, developed products, and chemical products under contract. Its GMP-compliant facilities have a production capacity of 10 L to 10,000 L and turn out high-quality, cost-effective products. In addition to our own products, SPERA NEXUS offers a wide range of other products to our customers made in and outside of Japan, including APIs, raw materials, intermediates, and additives.



## Jitsubo CO., LTD.



Since being founded in 2005, JITSUBO has specialized in peptide pharmaceutical R&D. It utilizes Molecule Hiving<sup>™</sup>, an original synthesis technology that enables environmentally friendly, high-quality manufacturing at low cost. This technology is seeing increasing adoption in the manufacturing of a broad range of peptide APIs, including everything from cosmetic products to active drug ingredients. With years of experience and an outstanding research team, JITSUBO develops manufacturing processes for target peptides. For commercialization, JITSUBO delivers requested peptide APIs through collaborative efforts with Switzerland's Bachem, one of the world's leading peptide API manufacturing CMOs with which JITSUBO has an exclusive technical cooperation partnership.



#### IWAKI SEIYAKU SAKURA FACTORY CO., LTD.

IWAKI SEIYAKU SAKURA FACTORY is a contract pharmaceutical manufacturing company established in Sakura-shi , Chiba Prefecture, in July 2020. This city is historically known for Dutch (Western) studies, alongside Nagasaki, its Western Japan counterpart. The company can produce dosage forms including injectables (in compliance with tri-polar PIC/S GMP regulations in Japan, the United States, and Europe, with containment standards equivalent to Category 5), solids, and topical formulations. The company has the production capacity and technologies for contract manufacturing services related to pharmaceuticals, handling operations ranging from investigational drugs to commercial production. The company's numerous analytical instruments, enable many types of analysis. As the main pharmaceutical manufacturing plant of Astena Holdings, IWAKI SEIYAKU SAKURA FACTORY will continue to improve facilities, technologies, and quality.



WAKI SEIYAKU SAKURA FACTORY CO., LTD.

လိုလ်

Company Name	SPERA PHARMA, Inc.
Address	17-85 Jusohonmachi 2-chome, Yodogawa-ku, Osaka, 532-0024, Japan
Business	CMC R&D and contract manufacturing of pharmaceutical products
Main Office(s)	Head Office
Established	April 2017
Representative	Keitaro Iwaki, President & Representative Director
Capital	310 million yen
Company Name	SPERA NEXUS, Inc.
Address	8-2, Nihonbashi Honcho 4-chome, Chuo-ku, Tokyo, 103-0023, Japan
Business	Manufacture and sale of active pharmaceutical ingredients and
	chemical products
Main Office(s)	Head Office, Osaka Office, Toyama Office, Synthesis R&D Department,
	Shizuoka Plant, and North Cube (Kita-ku, Tokyo)
Established	July 2020
Representative	Eisuke Futagami, President & CEO
Capital	310 million yen
Company Name	Jitsubo CO., LTD.
Address	Life Science Research Center, 4-1 1-1-43 Suehiro-cho, Tsurumi-ku,
	Yokohama-shi, Kanagawa Prefecture, 230-0045, Japan
Business	Development of peptide manufacturing process and Molecular
	Hiving™ technology and licensing of API manufacturing technology
Main Office(s)	Head Office
Established	April 2005
Representative	Hideya Mizufune, Ph.D., CEO
Capital	10 million yen

	Company Name	IWAKI SEIYAKU SAKURA FACTORY CO., LTD.
an	Address	2183-1 Teranosaku, Ota, Sakura-shi, Chiba Prefecture, 285-0808, Japan
	Business	Manufacture of ethical drugs, allergen preparations, and test agents
	Main Office(s)	Head Office Factory
	Established	April 2020
	Representative	Takashi Hirose, President & CEO
	Capital	100 million yen

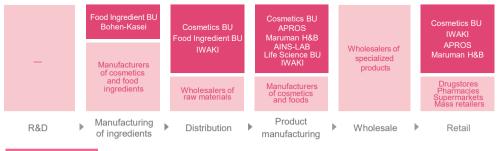
## Diversify for Tomorrow. **ASTENAGROUP**

## Health & Beauty Care, **Food Segment**

## Food Ingredient BU Life Science BU

This segment focuses on sales of cosmetic and food ingredients: sales and introduction support of cosmetics and health foods; and sales and introduction support of research reagents, in-vitro diagnostic reagents, and medical devices.

## Value Chain (Sales Map)



We select all kinds of materials from Japanese and overseas raw material manufacturers and supply them to a wide range of users, including major manufacturers. Focused on sales of cosmetic raw materials, we develop OEM and other related products, and produce and develop cosmetic raw materials on consignment. In addition, APROS conducts mail-order sales of skincare cosmetics, and AINS-LAB supports domestic and overseas customers who want to introduce cosmetics into the domestic market

#### Food Ingredient BU

We sell natural seasonings such as yeast extracts and protein hydrolyzate from major manufacturers outside Japan, agricultural products such as tomato powder, dehvdrated potato, and fruit juice powder. as well as Bohen-Kasei's meat extracts, fruit juice powders, and vegetable extracts to processed food manufacturers. We also offer contract processing based on our unique technology. In the field of functional foods, we sell many functional food ingredients including our own patented ingredients such as black vinegar dehydrated extract and calabash beauty powder as well as our own planned products to health food manufacturers. In addition to ensuring safety, security, and stable supply, we propose value focused on solving customers' problems.

## Life Science BU

We are engaged in support businesses for drug discovery and in-vitro diagnostic reagents, medical devices, and regulatory matters.

#### 🧟 IWAKI & CO., LTD. IWAKI & CO., LTD.

IWAKI is the core company of the Astena Group and has two main functions: a B2B business: which sells food ingredients, functional food ingredients, cosmetic ingredients, and engages in OEM contract manufacturing: and a direct marketing business, which plans and sells mail-order cosmetics and engages in e-commerce for various in-house products. Through these two businesses. IWAKI will further refine wholesale and trading company functions while continuing to explore new value that it can offer to customers with the aim of providing "solutions to their problems" rather than "things " Through this approach JWAKI provides products and services that contribute to the health, beauty, and food requirements of customers.



#### APROS APROS Co., Ltd.

APROS was founded in 2002 in Nihonbashi, Tokyo, as the IWAKI Group's mail-order cosmetics sales company. Its business focuses on our in-house brand "cellfuture," exemplified by Silky Cover Oil Block, currently Japan's most popular makeup base, APROS sells 26 skin care products and over 20 items of makeup products through mass media such as TV, the Internet, magazines, and newspapers. As stated in its corporate philosophy APROS is committed to providing truly good products to people around the world, offering dreams, excitement, and happiness with a new set of values that have never been seen before, and to helping create a society filled with joy. This is the vision under which the company conducts business



## Maruman H&B Co., Ltd.

## (n) maruman

Based on the concept of "creating reliable, high-guality products," Maruman H&B has been developing various products and placing them on the market. Through commodities such as health foods, including Placenta and Propolis, household goods, including products for guitting smoking and sonic vibration toothbrushes, and its original cosmetics brand Pureal. Maruman H&B strives to realize healthy and comfortable lives for people. Maruman H&B will continue to respond to the needs of the super-aging society and aims to be a company that continues to grow by accommodating the lifestyles of more people around the world.





AINS-LAB provides consulting and other services to customers wishing to sell overseas cosmetics and for overseas manufacturers who want to sell their products in the Japanese market. Our "cosmetics and guasi-pharmaceutical import agency" undertakes licensing work on behalf of our customers' pharmaceutical affairs and logistics departments. In addition to importing cosmetics, it provides wide-ranging, one-stop support services for the cosmetics business, including cosmetics analysis and advertising expression legality checks. Based on our unique system, the company finds the optimal solutions for cosmetics-related businesses, excelling in both quality and cost.



## Bohen-Kasei Co., Ltd.\*

#### 8 ボーエン化成株式会社 \* Equity method affiliate

Bohen-Kasei manufactures and sells a wide range of natural food ingredients, including chicken beef, pork, and bonito seasonings in powder and paste forms as well as fruit juice powders and vegetable extract powders.



Company Name	IWAKI & CO., LTD.
Address	8-2, Nihonbashi Honcho 4-chome, Chuo-ku, Tokyo, 103-0023, Japan
Business	Sale of cosmetic raw materials and food ingredients and manufacture
	and sale of medical devices and in-vitro diagnostic reagents
Main Office(s)	Head Office, Osaka Office, Toyama Office, Fukuoka Office, and
	Tokyo Annex (Arakawa-ku, Tokyo)
Established	July 2020
Representative	Minoru Kadokura, Representative Director, Chairman & CEO
	(Shinji Omori, Director, President & COO)
Capital	300 million yen
Company Name	APROS Co., Ltd.
Address	Touka Bldg. 6F, 1-16-1 Ginza, Chuo-ku, Tokyo, 104-0061, Japan
Business	Manufacture and sale of cosmetics and health foods
	Head Office
Main Office(s)	
Established	April 2000
Representative	Tomoki Tatefuji, President & CEO (Satoshi Setoguchi, Chairman)
Capital	90 million yen
Company Name	Maruman H&B Co., Ltd.
Address	Kandatsukasa-machi Building 2F, 2-12, Kandatsukasa-machi 2-chome,
	Chiyoda-ku, Tokyo, 101-0048, Japan
Business	Manufacture and sale of health foods, Paipo, household goods,
	and cosmetics
Main Office(s)	Head Office
Established	July 2018
Representative	Katsuhiko Mizota, President & CEO
Capital	100 million yen

	Company Name	AINS-LAB INC.
n	Address	1-17, 5-chome, Sakaemachi St., Chuo-ku, Kobe-shi, Hyogo Prefecture,
re		650-0023, Japan
	Business	Manufacture and sale of cosmetics, cosmetics analysis, cosmetic
		ingredients wholesale, cosmetic imports, cosmetic advertising
		expression legality checks, and other cosmetics business support
	Main Office(s)	Head Office, Warehouse No. 4 (Nishinomiya-shi, Hyogo Prefecture),
		and other warehouses permitted for tie-ups
	Established	November 2010
	Representative	Marie Taga, Managing Director
	Capital	1 million yen
	Company Name	Bohen-Kasei Co., Ltd. (equity method affiliate)
	Company Name Address	Bohen-Kasei Co., Ltd. (equity method affiliate) 9-32 Nikura 7-chome, Wako-shi, Saitama Prefecture, 351-0115, Japan
	Address	9-32 Nikura 7-chome, Wako-shi, Saitama Prefecture, 351-0115, Japan
	Address	9-32 Nikura 7-chome, Wako-shi, Saitama Prefecture, 351-0115, Japan Manufacture and sale of food product ingredients (natural seasonings,
	Address	9-32 Nikura 7-chome, Wako-shi, Saitama Prefecture, 351-0115, Japan Manufacture and sale of food product ingredients (natural seasonings, dehydrated vegetables, dairy products, and fruit and tea processed
	Address Business	9-32 Nikura 7-chome, Wako-shi, Saitama Prefecture, 351-0115, Japan Manufacture and sale of food product ingredients (natural seasonings, dehydrated vegetables, dairy products, and fruit and tea processed products) and other foods
	Address Business Main Office(s)	9-32 Nikura 7-chome, Wako-shi, Saitama Prefecture, 351-0115, Japan Manufacture and sale of food product ingredients (natural seasonings, dehydrated vegetables, dairy products, and fruit and tea processed products) and other foods Head Office Factory
e,	Address Business Main Office(s) Established	<ul> <li>9-32 Nikura 7-chome, Wako-shi, Saitama Prefecture, 351-0115, Japan Manufacture and sale of food product ingredients (natural seasonings, dehydrated vegetables, dairy products, and fruit and tea processed products) and other foods</li> <li>Head Office Factory</li> <li>April 1965</li> </ul>

## **Medical Segment**

## Pharmaceutical BU

This segment develops, manufactures, and sells pharmaceuticals and cosmetics. In pharmaceuticals, we handle the development, manufacture, and sale of semi-solid formulations such as ointments, creams, and lotions, as well as the manufacture and sale of solid formulations, such as tablets and powders. In cosmetics, we offer the Navision DR brand of medical institution-exclusive cosmetics, which can also be used before and after cosmetic procedures.

## Value Chain (Sales Map)



## Pharmaceutical BU

We contribute to healthy skin through the development, manufacture, and sale of high-quality topical formulations, as well as skin-friendly cosmetics. In pharmaceuticals, we offer a wide range of products, particularly in our flagship steroid-based and antifungal topical formulations, which include multiple active ingredients and formulations not found in original pharmaceutical products. We also provide specialized knowledge and information through medical representatives and have a high market share in semisolid formulations. In cosmetics, we offer the Navision DR brand of medical institution-exclusive cosmetics, which can also be used before and after cosmetic procedures. We aim to make cosmetic medicine feel more accessible, supporting those who want to improve their skin condition and feel more confident about their appearance.

## IWAKI SEIYAKU CO., LTD.

## 🛞 IWAKI SEIYAKU CO., L/TD.

Since being founded in 1931, IWAKI SEIYAKU has primarily developed, manufactured, and sold pharmaceuticals. In recent years, the company has established a strong presence in topical formulations, commanding the highest domestic market share due to an extensive product range. At the same time, there are R&D and manufacturing divisions within the Kamata Plant and medical representatives are deployed nationwide. In topical formulations, we manage the entire value chain from formulation design to production and sales. In cosmetics, we specialize in offering medical institution-exclusive cosmetics based on beauty dermatology research. With the vision "to be the trusted leading company in the fields of ointment and skin care," IWAKI SEIYAKU aims to contribute to people's healthy skin.



Company Name	IWAKI SEIYAKU CO., LTD.		
Address	8-2, Nihonbashi Honcho 4-chome, Chuo-ku, Tokyo, 103-0023, Japan		
Business	Manufacture and sale of medical and general pharmaceuticals		
	as well as formulation design and contract manufacturing of topical		
	formulations		
Main Office(s)	Head Office, Kamata Office, and other locations		
Established	September 1948		
Representative	Taisuke Nishimura, President & CEO		
	(Keitaro Iwaki, Chairman of Board of Directors)		
Capital	210 million yen		

## Diversify for Tomorrow. XXX ASTENAGROUP

# Industrial Chemical Segment Special

## Surface Treatment Chemicals BU Specialty Material BU Surface Treatment Equipment BU

Aiming to be a leading player in surface treatment chemicals, we are focusing on R&D and the development of new manufacturing methods in four segments: printed circuit boards, electronic components, semiconductors, and automobiles. We also manufacture and sell equipment essential for printed circuit board production and provide comprehensive solutions for chemicals and equipment.

## Value Chain (Sales Map)



### Surface Treatment Chemicals BU

The Surface Treatment Chemicals BU provides high-quality, high-performance chemicals globally in four major market segments. For the printed circuit board segment, we provide high-performance via fill plating chemicals and high-precision seed-layer etchants, mainly for build-up substrates, and are highly regarded in the high-value-added field. For the electronic component segment, we were quick to launch a neutral bath, focused on tin plating chemicals adapted to MLCC materials. It is widely used for passive components in many countries due to its usability and characteristics. In the semiconductor segment, we provide various chemicals for sensors and power modules. We are also working on development to respond to the continually changing needs of the next generation for automotive applications, which are expected to change greatly in the future.

## Specialty Material BU Surface Treatment Equipment BU

We sell equipment and devices related to various kinds of plating, metal salts, chemical raw materials, and consumables. In addition, Tokyo Kakoki Co., Ltd., a Group company, manufactures and sells equipment essential for printed circuit board manufacturing, and provides comprehensive solutions for chemicals and equipment.

## Meltex Inc.



Meltex provides high-value-added surface treatment chemicals. The company responds to customers' requests and conducts research and development based on its own consideration of the characteristics required for the next generation. The electronics industry is transitioning to 5G and preparing for 6G. As the pace of change accelerates, Meltex is providing global services with Group companies in Hong Kong, China (Tianjin and Shenzhen), Taiwan, South Korea, and Thailand. Meltex is engaged in development based on the philosophy of contributing to society by resolving its customers' problems and addressing their needs.



Tokai Meltex is an environmentally friendly chemical manufacturing plant that manufactures, recovers, and recycles alkaline etchants. The high-quality copper sulfate produced here is highly regarded in the market, including for semiconductor applications. The company aims to increase the number of items manufactured to meet market needs.



## Tokyo Kakoki Co., Ltd.



Tokyo Kakoki, a machinery and equipment manufacturer, designs, manufactures, and sells printed circuit board manufacturing equipment and surface treatment equipment for flat panel screens. It will continue striving to meet needs by making full use of its comprehensive process management technologies, including development, etching, stripping, washing, process pre-treatment, and driers.

## Meltex Asia (Thailand) Co., Ltd.

Meltex Asia (Thailand) is a chemical manufacturing company in Thailand owned by Meltex. The company has achieved global-quality manufacturing and is gradually increasing the number of manufacturable items from a BCP perspective. Meltex Asia (Thailand) supplies chemicals not only within Thailand and to ASEAN countries, but also to China, South Korea, and Japan.





Company Name	Meltex Inc.	
Address	8-2, Nihonbashi Honcho 4-chome, Chuo-ku, Tokyo, 103-0023, Japan	
Business	Manufacture and sale of surface treatment chemicals; manufacture	
	and sale of chemicals for the electronics industry; design and	
	construction of chemical equipment; analysis and recovery of	
	chemicals and metals; manufacture of printed circuit board equipment	
Main Office(s)	Head Office, Customer Service Center (Saitama-shi, Saitama	
	Prefecture), Kumagaya Plant, and other locations	
Established	October 1960	
Representative	Makoto Fujiwara, President & CEO (Katsumi Furuhashi, Board Chairman)	
Representative		
Capital	480 million yen	
Capital	480 million yen	
Capital Company Name	480 million yen Tokai Meltex Inc.	
Capital Company Name Address	480 million yen Tokai Meltex Inc. 3-4-45 Obata, Yokkaichi-shi, Mie Prefecture, 510-0875, Japan	
Capital Company Name Address Business	480 million yen Tokai Meltex Inc. 3-4-45 Obata, Yokkaichi-shi, Mie Prefecture, 510-0875, Japan Manufacture of surface treatment chemicals	
Capital Company Name Address Business Main Office(s)	480 million yen Tokai Meltex Inc. 3-4-45 Obata, Yokkaichi-shi, Mie Prefecture, 510-0875, Japan Manufacture of surface treatment chemicals Head Office Factory	

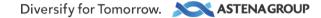
Company Name	Tokyo Kakoki Co., Ltd.
Address	Minamihara Industrial Estate, 14017-50, Nakaminowa, Minowa,
	Kami-ina, Nagano Prefecture, 399-4601, Japan
Business	Manufacture and sale of printed circuit board manufacturing equipment
	and surface treatment equipment for flat panel screens
Main Office(s)	Head Office Factory, Omiya Development Center (Saitama-shi, Saitama
	Prefecture), and other locations
Established	May 1966
Representative	Makoto Fujiwara, President & CEO
Capital	300 million yen
Company Name	Meltex (HK) Ltd.
Address	Unit 1, 11/F, Millenium Trade Centre, 56 Kwai Cheong Rd.,
	Kwai Chung, N.T., Hong Kong
Business	Sale of surface treatment chemicals in Hong Kong and China
Main Office(s)	Head Office
Established	February 1973
Representative	Kazutaka Tajima, Chairman of the Board of Directors
Capital	HK\$7,600,000
Company Name	Meltex Taiwan Inc.
Address	8F., No. 65, Sec. 1, Qingfeng Rd., Zhongli Dist., Taoyuan City 32056,
	Taiwan (R.O.C.)
Business	Sale of surface treatment chemicals in Taiwan
Main Office(s)	Head Office
Established	October 1994
Representative	Kazutaka Tajima, Chairman of the Board of Directors

Capital

NT\$24,000,000

Company Name	Meltex Asia (Thailand) Co., Ltd.
Address	Amata City Chonburi Industrial Estate Phase 8 700/831 Moo 6,
	Tambol Nongtumlueng, Amphur Phanthong, Chonburi 20160, Thailand
Business	Manufacture and sale of surface treatment chemicals and manufacture
	and sale of chemicals for the electronics industry
Main Office(s)	Head Office Factory and Bangkok Office
Established	August 2012
Representative	Masahiko Yoshioka, President & CEO
Capital	THB202,000,000
Company Name	Moltov (Tioniin) I td
Company Name Address	Meltex (Tianjin) Ltd. Unit 2407, The Exchange Tower 2, 189 Nanjing Road, Tianjin 300-051,
Address	China
Business	Sale of surface treatment chemicals in East and North China region
Main Office(s)	Head Office
Established	June 2012
Representative	Kazutaka Tajima, Chairman of the Board of Directors
Capital	US\$2,030,000
Company Name	Meltex Korea Co., Ltd.
Address	Gunpo IT VALLEY B-1905-6, Gosan-ro 148 beon-gil 17, Gunpo-si,
	Gyeonggi-do, South Korea
Business	Sale of surface treatment chemicals in South Korea
Main Office(s)	Head Office
Established	May 2014
Representative	Kenji Ikejima, Representative Chairperson
Capital	KRW900,000,000

Company Name	Tokyo Kakoki (Shanghai) Co., Ltd.
Address	No. 790 Pengfeng Road, Songjiang District, Shanghai, 201616, China
Business	Manufacture and sale of printed circuit board manufacturing equipment in China
Main Office(s)	Head Office
Established	January 2004
Representative	Makoto Fujiwara, Chairman of the Board of Directors
Capital	US\$1,500,000



## **Social Impact Business Segment**

We conduct business with the aim of addressing social issues. We particularly focus on community co-creation projects where we collaborate with local communities to create businesses together. Based in Suzu-shi, Ishikawa Prefecture, at the tip of the Noto Peninsula, we collaborate with the local community to develop co-creation projects in the fields of primary industries, energy, tourism, human resources, and education. Through these initiatives, we contribute to establishing a circular regional economy.

## POINT

Based in Suzu-shi, Ishikawa Prefecture, we build cooperative relations with the local community, discover local resources, and create new businesses that lead to the resolution of social issues.

## It is important to achieve each goal while sharing a larger vision.

We are implementing the following projects with the aim of constructing a recycling-oriented regional economy.

## Social Impact

Investmen
 Banks

Sustainable Village Co Create a vibrant, happy local community through sustainable production activities, decarbonization, and the resolution of social issues.

High-Value-Added

Local Resources

Local residents

Local businesses

Sustainable Community
Local governments
Administrative agencies
Educational institutions

#### Human resources and education projects

We cooperate with local companies, residents, and governments to carry out projects related to human resources and education so that the leaders of the next generation can work and thrive in the community.

#### Tourism and hometown tax payment projects

We are building a hometown tax payment platform to support local governments in creating supporters of the local community and leading sustainable community development.

#### Regional trading company projects

We review local resources, discover and develop products with low environmental impact, and develop and market products that contribute to the development of local communities.

#### Investment projects

We invest in various businesses, focusing on new ventures that will contribute to the development of local communities and have a social impact. We also create synergies between the companies we invest in and our own businesses, which will contribute to the development of sustainable local communities.

#### **R&D** projects

We conduct R&D into systems and technologies that will reduce the environmental burden of agriculture and livestock in cooperation with educational institutions such as universities and other research organizations.

## Astena Minerva Inc.

ASTENA Minerva

We changed the name of IWAKI RESEARCH INSTITUTE to reflect its identity as a company that proposes and operates new businesses that solve social issues, and started operating as Astena Minerva in December 2021. We will create synergies with the businesses invested in by the Noto SDGs Fund (a Group company), and develop businesses centered on primary industries, energy, human resources, and education.

Ishikawa Zukan Co., Ltd.



Ishikawa Zukan, a company that provides human resource services, became a consolidated subsidiary of Astena Minerva in December 2022. Aiming to increase the number of young people working in Ishikawa Prefecture, we collaborate with other companies to revitalize the human resource market in the prefecture.

## AM Trading Co., Ltd.

AM Trading is a company that develops and sells regional resources. It serves as the sales company of the Social Impact Business segment, and conducts sales of the health care brand NAIA.

## PIXTURE Co., Ltd.

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PIXTURE is a company engaged in research and development and service development for recyclingoriented livestock farming in collaboration with the Tokyo University of Agriculture and Technology (TUAT).

### Oku Noto SDGs Investment Limited Partnership (Noto SDGs Fund)

Focusing on Suzu-shi and the Noto region, the Noto SDGs Fund constructs models to support companies that create sustainable businesses and make effective use of local assets and resources and that operate businesses that contribute to SDGs. The fund was founded in July 2017 to help bring about social change and the achievement of SDGs in the Noto region. Astena Holdings has invested in the fund as a limited partner.

### TUAT No. 1 Investment Limited Partnership (TUAT Fund)\* \* Equity method affiliate

The Tokyo University of Agriculture and Technology (TUAT) Fund was established in February 2023, after deregulation allowed national universities to directly participate in private investment funds from April 2022. Astena Holdings has invested as a limited partner and expects synergies with Astena Minerva. We expect investments to focus on start-up companies that utilize research results in the field of agriculture (especially recycling-oriented livestock farming that contributes to decarbonization, smart agriculture, and sustainable food production).

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Company Name	Astena Minerva Inc.	Company Nan
Address	177-3, Kitagata 4, Uedo-machi, Suzu-shi, Ishikawa Prefecture, 927-1215,	Address
	Japan	
Business	Mainly involved in projects related to regional revitalization	Main Office(s)
Main Office(s)	Head Office	Established
Established	December 2021	Representativ
Representative	Utano Shimizu, President & CEO (Keitaro Iwaki, Chairman of	Capital
	Board of Directors)	
Capital	10 million yen	Name
		Address
Company Name	Ishikawa Zukan Co., Ltd.	Japan
Address	177-3 Kitagata 4, Uedo-machi, Suzu-shi, Ishikawa Prefecture, 927-1215,	Purpose
	Japan	Established
Business	Provision of human resource services	
Main Office(s)	Head Office	Name
Established	April 2022	
Representative	Shintaro Tokuno, President & CEO	Address
Capital	10 million yen	
		Purpose
Company Name	AM Trading Co., Ltd.	Established
Address	177-3, Kitagata 4, Uedo-machi, Suzu-shi, Ishikawa Prefecture,	
	927-1215, Japan	
Business	Regional trading	
Main Office(s)	Head Office	
Established	January 2023	
Representative	Utano Shimizu, President & CEO	
Capital	10 million yen	

	Company Name	PIXTURE Co., Ltd.
1215,	Address	177-3, Kitagata 4, Uedo-machi, Suzu-shi, Ishikawa Prefecture, 927-1215, Japan
	Main Office(s)	Head Office
	Established	December 2022
	Representative	Utano Shimizu, President & CEO
	Capital	3 million yen
	Name	Oku Noto SDGs Investment Limited Partnership (Noto SDGs Fund)
	<b>Address</b> Japan	1-16 Musashi-machi, Kanazawa-shi, Ishikawa Prefecture, 920-085,
215,	Purpose	Investment in businesses that contribute to the SDGs, primarily in the Noto region
	Established	July 2021
	Name	TUAT No. 1 Investment Limited Partnership (TUAT Fund) (equity method affiliate)
	Address	Terrace Nihonbashi, 1-8-3 Nihonbashi Honcho, Chuo-ku, Tokyo,
		103-0023, Japan
	Purpose	Investment in startups in the agricultural field
	Established	January 2023

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## Other

## Diversify for Tomorrow. **ASTENAGROUP**

## Astena Heartful Co., Ltd.

Astena Heartful began operations on June 1, 2021 as a company offering business support and facility services within the Astena Group. Astena Heartful supports the frontline operations of the general affairs and business departments, which are essential pillars for the smooth functioning of each Group company. The objective is to be a company where diverse individuals come together to create sustainable value and contribute to society through the Astena Group.

Company Name	Astena Heartful Co., Ltd.
Address	8-2, Nihonbashi Honcho 4-chome, Chuo-ku, Tokyo, 103-0023, Japan
Business	Astena Group business consignment
Main Office(s)	Head Office
Established	March 2021
Representative	Nao Nakagoshi, President & CEO
Capital	3million yen

## Company Profile (As of May 2024)

Company Name	Astena Holdings Co., Ltd.	
Head Office	8-2, Nihombashi Honcho 4-chome, Chuo-ku, Tokyo,	
	103-8403, Japan	
	Suzu Head Office/Suzu ESG Office	
	177-3, Kitagata 4, Uedo-machi, Suzu-shi, Ishikawa Prefecture,	
	927-1215, Japan (As of June 1, 2024)	
Foundation	July 1914	
Establishment	September 1941	
Net Sales	51.9 billion yen (Fiscal year ended November 2023)	
Paid in Capital	4.605 million yen	
Number of Employees	Consolidated: 1,433	
Main Banks	Mizuho Bank Ltd.; Sumitomo Mitsui Banking Corporation;	
	MUFG Bank, Ltd.; Sumitomo Mitsui Trust Bank, Limited;	
	Resona Bank, Limited; and The Shizuoka Bank, Ltd.	

## Executives (As of February 2024)

President	Satoshi Setoguchi
Executive Vice President	Keitaro Iwaki
Executive Vice President	Takeshi Kawano
Outside Director	Yoshiyasu Ninomiya
Outside Director	Tsuneo Nagai
Outside Director	Mikiko Nagai
Outside Director	Katsura Sato
Audit & Supervisory Board Member	Toshimitsu Isobe
Audit & Supervisory Board Member	Hiroyuki Watanabe
Outside Audit & Supervisory Board Member	Takuji Akiyama
Outside Audit & Supervisory Board Member	Kazunori Furukawa